

National Library of Scotland
Public Sector Sustainability Report 2017 - 18

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Ccbh/bh

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1.0 Introduction

In 2009 the Scottish Government set what remains, one of the most ambitious pieces of climate change legislation anywhere in the world, namely: The Climate Change (Scotland) Act 2009

The Act commits Scotland to reduce its emissions by at least 80% from 1990 levels by 2050; with an interim emissions reduction target of 42% by 2020.

Section 44 of the Act places duties on Scottish public bodies which require that, in exercising their functions, they act:

- in the way best calculated to contribute to the delivery of the Act's emission reduction targets;
- in the way best calculated to help deliver any statutory programme for adapting to the impacts of climate change; and
- In a way that it considers most sustainable.

Guidance to assist public bodies in complying with these duties is laid out in Public Bodies Climate Change Duties: Putting them into Practice

www.scotland.gov.uk/Publications/2011/02/04093254/0.

In accordance with the "Climate Change (Scotland) Act 2009, The Library is defined as a Major Player and is expected to do more than other public bodies, with additional actions laid out in the guidance. Below is the definition of what is expected of a Major Player:

For the purposes of the public body's climate change duties guidance¹, 'Major Players' are considered to be:

- Public bodies with large estates and large numbers of staff
- Public bodies with a high impact and influence, e.g. Scottish Government, local authorities, SEPA, SNH
- Public bodies with large expenditure
- Public bodies that provide an auditing or regulatory function

In some aspects of the guidance, it is suggested that Major Players could consider doing more in comparison with other public bodies. Where this is the case, it is clearly specified throughout the guidance in the sections containing 'suggested actions', which set out those suggested actions for Major Players in bold text. However, it is up to public bodies to decide what action is appropriate for them. Further detail on the classifications of Major Players and a full list of those bodies, according to these categories, suggested to be Major Players follows below. Please note that this list is not exhaustive, nor is it a cast-iron classification, and does not restrict those bodies not suggested as Major Players from taking forward actions suggested for Major Players if they so wish.

In line with the principles and methods of reporting, laid out in the guidance, the Library is committed to demonstrating best practice by providing transparent and open reporting on the delivery of its climate change duties. To this end the report:

- has been prepared in line with the Scottish Government Public Sector Sustainability Reporting – Guidance on the preparation of Annual Sustainability Reports Financial Year 2017-18.
- shall be published on the Library's website.

2.0 Executive summary

2.1 Progress during 2017/18

The National Library of Scotland (the Library) published its first Carbon Management Plan in April 2010

In it, the Library set out its low carbon vision;

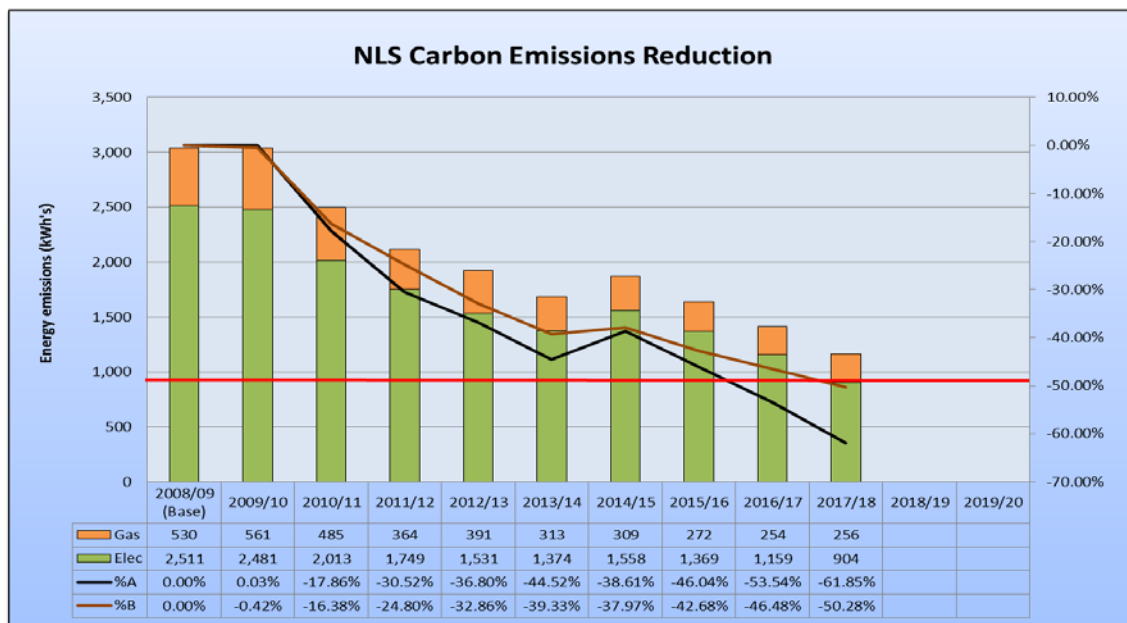
- **The Library will rise to the ambition demonstrated by the Scottish Government and play its part in the transformation of the nation into a low-carbon economy**
- **The Library will work to become a low-carbon, energy efficient organisation. In doing so it will mitigate against the challenges that climate change and energy security posed to NLS in the medium to long term**

And the following target:

- Having now met the initial Scottish government target for 2020, the National Library of Scotland are committed to further reduce CO₂ emissions from its operation by 50% by 2020 from 2008/09 levels.**

During the financial year 2017 – 18 the Library managed to reach and exceed its targets for GHG emissions (50%) and energy consumption (42%) reductions when compared to 2008/09 levels. In particular it has:

- reduced GHG emissions during 2017/18 by 16% and since the 2008/09 baseline has reduced emissions from its operations by **61.74%**
- reduced energy consumption during 2017/18 by 6% and since the 2008/09 baseline has reduced consumption by **51.80%**
- continued to stabilise its utilities costs



A = Revised coefficient used year on year end

Base year B = base year coefficient used

Comments on results;

- It is particularly rewarding to have managed to maintain a reduction in energy consumption this year. This has been due to the diligent work of the FM framework provider ECG FM Team who continue to develop and implement BMS control strategy changes and also the implementation by the Library of several carbon initiative projects (e.g. GB Main Reading Room LED Lighting).

This reduction has also been helped by the continued relatively mild weather through autumn and winter months.

Going forward, it should be noted that these results do not include any significant staff engagement and to have a real chance of meeting the **80%** reduction in greenhouse gas emission by **2050**, this, as well as continued plant and infrastructure investment will be required.

Omissions: It should be noted that it was not possible to fully capture all utility consumption and costs figures within this report - Kelvin Hall information being unavailable at time of completion.

- Whilst business travel shows an overall increase of **48.41%** in CO₂ emissions from previous year (2017/18), with air travel domestic **49.5%**, short haul **142%** and long haul **79.7%** being the major contributors, however there was a **15.2%** reduction in taxi travel.

We again show an increase in the in-house fleet costs.

- Waste has shown a decrease in total arisings of **6.77%**, with waste to land fill decreasing by **5.9%**. The percentage of waste sent to landfill has decreased from 14.5% to **8.6%**. However, there is still some way to go to achieve the target of **5%**.

It is envisaged with the broadening of the scope of the Health and Safety Committee to include Sustainability and increased staff engagement to further identify waste streams and improve recycling that this can be further improved reduce our waste to landfill. Further education is required around confidential waste as we are still experiencing material that is obviously not confidential waste being disposed of as confidential waste. We have started to record the amount of excess magazines and pamphlets which have to be collected for disposal. For the year 17/18 we estimate that we have disposed of almost a tonne of excess magazines and pamphlets (0.855 tonnes) and they are included in this report in the general paper data.

2.2 Summary of Performance: Status

Area	Target	Target source	2008/09 baseline	2016/17	2017/18	% change against baseline	% change against previous year	Status
GHG emissions (Tonnes CO ₂ e)	Reduce GHG emissions from operations by 42% by 2020 from 2008/09 levels	CMP	3,197	1,462	1,223	-61.74%	-16.34%	
Total energy consumed (kWh)	Reduced its energy consumption by at least 40% by 2020	SG	7,926,595	4,052,137	3,820,108	-51.80%	-5.72%	
Total energy expenditure	Not to exceed the baseline year numbers 2008/09		£585,252	£329,837	£308,917	-47.21%	-6.34%	
Total waste arisings (Tonnes)	Departments to reduce their waste arisings by 25% by 2020, relative to 2004/2005 levels.	SOGE	128.9	37.95	35.38	-72.57%	-6.77%	
% waste recycled	Recycle 70% of all waste arisings by 2025	SG	49.3%	84.1%	90.9%	+41.6%	+6.8%	
% waste to landfill	Only 5% of all waste arisings to go to landfill by 2025	SG	50.7%	14.5%	8.6%	-42.1%	-5.9%	
Total waste expenditure after income	Not to exceed the baseline year numbers 2008/09		£14,452	£19,409	£13,878	-3.97%	-28.49%	
Water consumption (m ³)	Reduce water consumption by 25% in the office and non-office estate by 2020, relative to 2004/2005	SOGE	9,124	5,271	4,912	-46.16%	-6.81%	
Water expenditure	Not to exceed the baseline year numbers 2008/09		£63,803	£59,201	£55,743	-12.63%	-5.84%	
Owned transport & business travel (Km)	Not to exceed the baseline year numbers 2008/09		1,038,859	409,773	526,937	-49.27%	+28.59%	



Achieved / on target



Progress not sufficient to meet target / negative progress in reporting period



Negative progress

3.0 Key Performance Areas

Greenhouse Gas Emissions			2008/09	2014/15	2015/16	2016/17	2017/18	
Non-financial indicators (Tonnes CO ₂ e)	Gross emissions Scope 1	Gas	530	309	272	254	256	
		Organisation owned fleet	12	6	7	8	7	
		Sub-total	542	315	279	262	263	
	Gross emissions Scope 2	Electricity	2,511	1,558	1,369	1,159	904	
		Sub-total	2,511	1,558	1,369	1,159	904	
	Gross emissions Scope 3	Business travel	117	109	37	34	50	
		Waste disposal	18	2	3	2	2	
		Water supply & disposal	10	6	6	6	5	
		Sub-total	144	116	46	41	57	
	Total Gross emissions			3,197	1,989	1,694	1,462	1,223

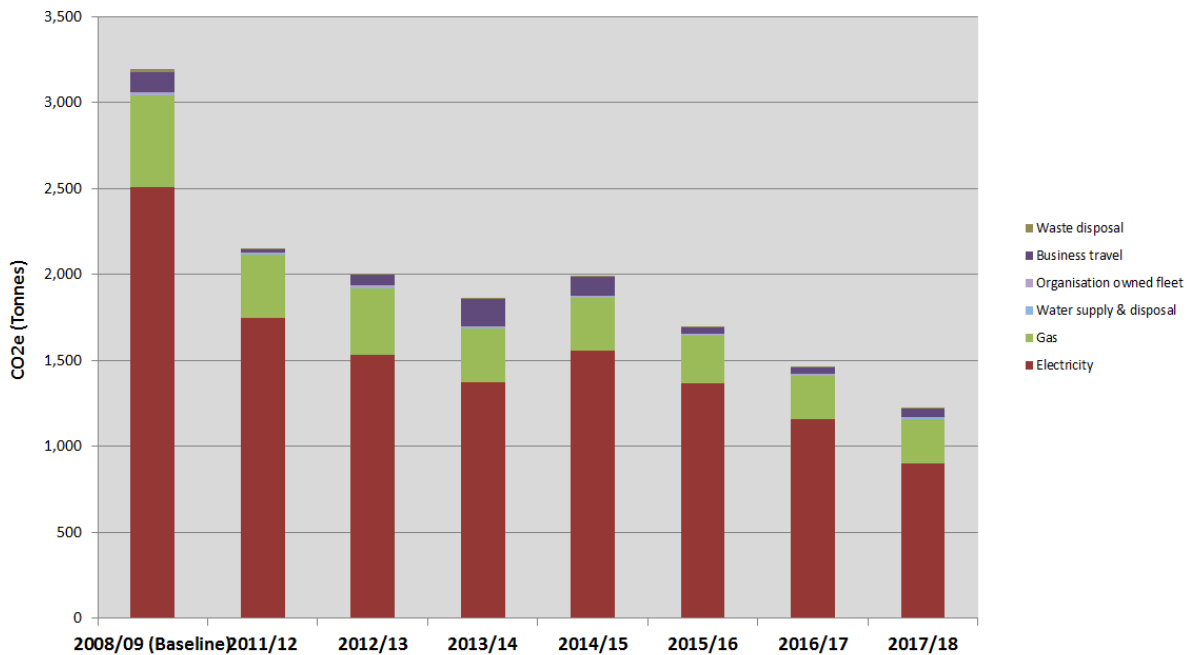


Figure 1 Total Greenhouse Gas emissions

Targets: To reduce CO₂ emissions from operations by 42% by the end of financial year 2017/18 against 2008/09 levels.

The Library has exceeded this commitment; therefore the Library has now reset a target reduction of 50% greenhouse gas emissions by 2020.

Direct impacts: 97% per cent of the Library’s emissions arise from energy consumption, of which 74% results from the consumption of electricity. The current Carbon Management Plan, (CMP), focuses on energy reduction measures as the most effective way of reducing GHG emissions. This has resulted in a 53.6% reduction in energy consumption. As other sources of emissions, such as transport, only represent 4% of our greenhouse gas emissions, the focus will remain on reducing energy consumption and focusing on reducing electricity consumption in the current CMP review.

3.2 Energy consumption		2008/09	2014/15	2015/16	2016/17	2017/18
Non-financial indicators (kWh)	Electricity non-renewable	5,061,828	3,177,902	2,962,882	2,812,096	2,570,820
	Electricity renewable	0	0	0	0	0
	Gas	2,864,767	1,674,573	1,477,030	1,240,041	1,249,288
	LPG	0	0	0	0	0
	Other	0	0	0	0	0
	Total energy	7,926,595	4,852,475	4,439,912	4,052,137	3,820,108
	Total electricity per m sq.	136	85	78	74	69
	Total gas per m sq.	74	45	39	33	34
	Total energy per m sq.	213	130	116	106	103

Financial indicators	Total cost elec.	£508,988	£316,616	£273,920	£300,301	£278,902
	Total cost gas	£76,264	£50,731	£37,656	£29,536	£30,015
	Total cost	£585,252	£367,347	£311,576	£329,837	£308,917
	Total cost elec. / total elec. consumption per kWh	£0.101	£0.100	£0.092	£0.107	£0.108
	Total cost gas / total gas consumption kWh	£0.027	£0.030	£0.025	£0.024	£0.024
	CRC License expenditure	£0	£0	£0	£0	£0

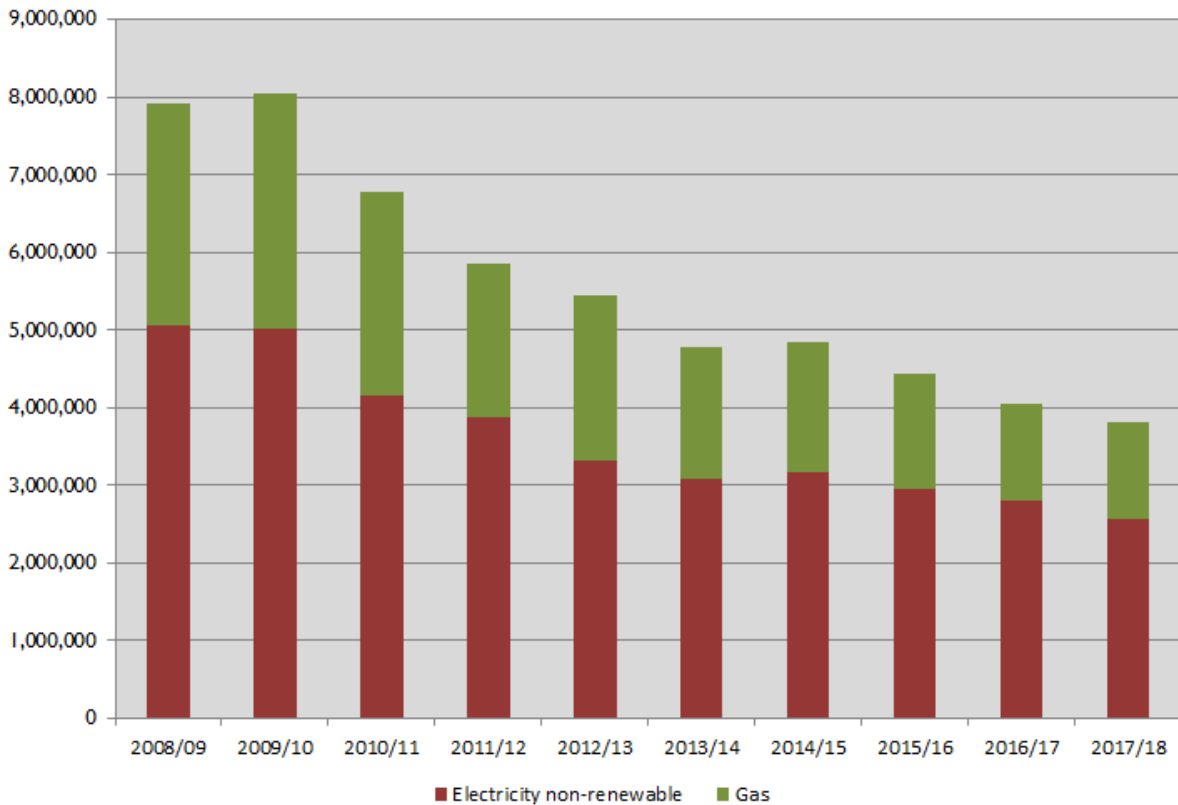


Figure 2 Total energy consumption (kWh)

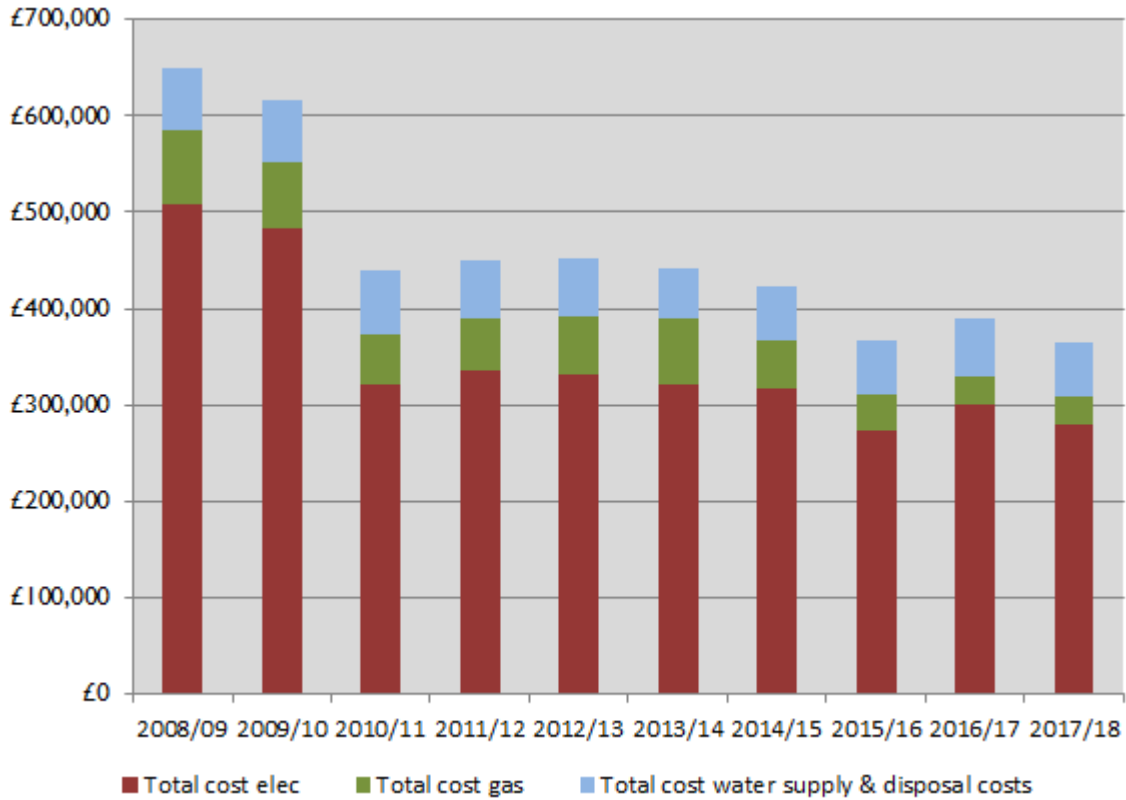


Figure 3 Total utility costs

Targets: The Library has reduced its energy consumption by **51.80%** since 2008/09.

This is more than the Scottish Government targeting to reduce energy consumption by at least **40%** by 2020. A target of maintaining this **51.80%** reduction in energy consumption to 2020 has been set.

Direct impacts: The average cost of electricity for 17/18 went down by approximately **7%-10%**. We also recorded an increase in the average cost of gas by **1.5%-2%**. The overall cost of energy for gas and electricity was reduced by **£20,920**.

Waste (Excluding construction)		2008/09	2014/15	2015/16	2016/17	2017/18
Hazardous / special waste (Tonnes)	Hazardous waste	0.16	0.10	0.00	0.38	0.00
	Clinical waste		0.69	0.22	0.16	0.16
	Subtotal: Hazardous/Special waste		0.79	0.22	0.53	0.17
Non-Hazardous: Re-used / Recycled / Composted (Tonnes)	Aluminium & steel cans	0.04				
	Cardboard	3.09	5.45	1.44	1.26	1.24
	Plastic bottles	0.02			0.01	0.19
	Paper - General	10.09			0.33	1.48
	Mixed recycling	14.66	1.06	18.93	19.28	10.19
	Timber		0.00	0.00	0.00	0.00
	Paper - Confidential	26.61	3.21	3.47	3.26	2.02
	Metal	3.62	0.00	4.95	0.00	3.92
	Glass	1.61	3.07	0.31	0.23	0.29
	WEEE	3.52	1.21	0.92	0.74	2.22
	Print cartridges	0.27				
	Box board		5.31	0.00	0.00	0.00
	Food waste (Composted)		10.32	6.98	4.82	2.49
	Sundries (Furniture etc.)		0.00	0.80	2.00	8.14
Subtotal: Recycled waste	63.54	29.64	37.81	31.93	32.17	
Non-Hazardous: Landfill (Tonnes)	Solid waste to landfill (bins)	54.31	0.40	3.67	2.57	3.04
	Solid waste to landfill (skips)	11.05	6.80	6.96	2.92	0.00
	Subtotal: Waste to landfill	65.36	7.20	10.63	5.49	3.04
Non-financial indicators (Tonnes)	Total waste arisings	128.90	37.63	48.66	37.95	35.38
	% Waste recycled (SG & SOGE)	49.3%	78.8%	77.7%	84.1%	90.9%
	% Waste to landfill (SG & SOGE)	50.7%	19.1%	21.9%	14.5%	8.6%
Financial indicators	Total waste disposal cost	£14,452	£13,011	£13,044	£19,409	£14,434
	Total waste income	£0	£0	£308	£0	£557
	Balance disposal cost	£14,452	£13,011	£12,736	£19,409	£13,878

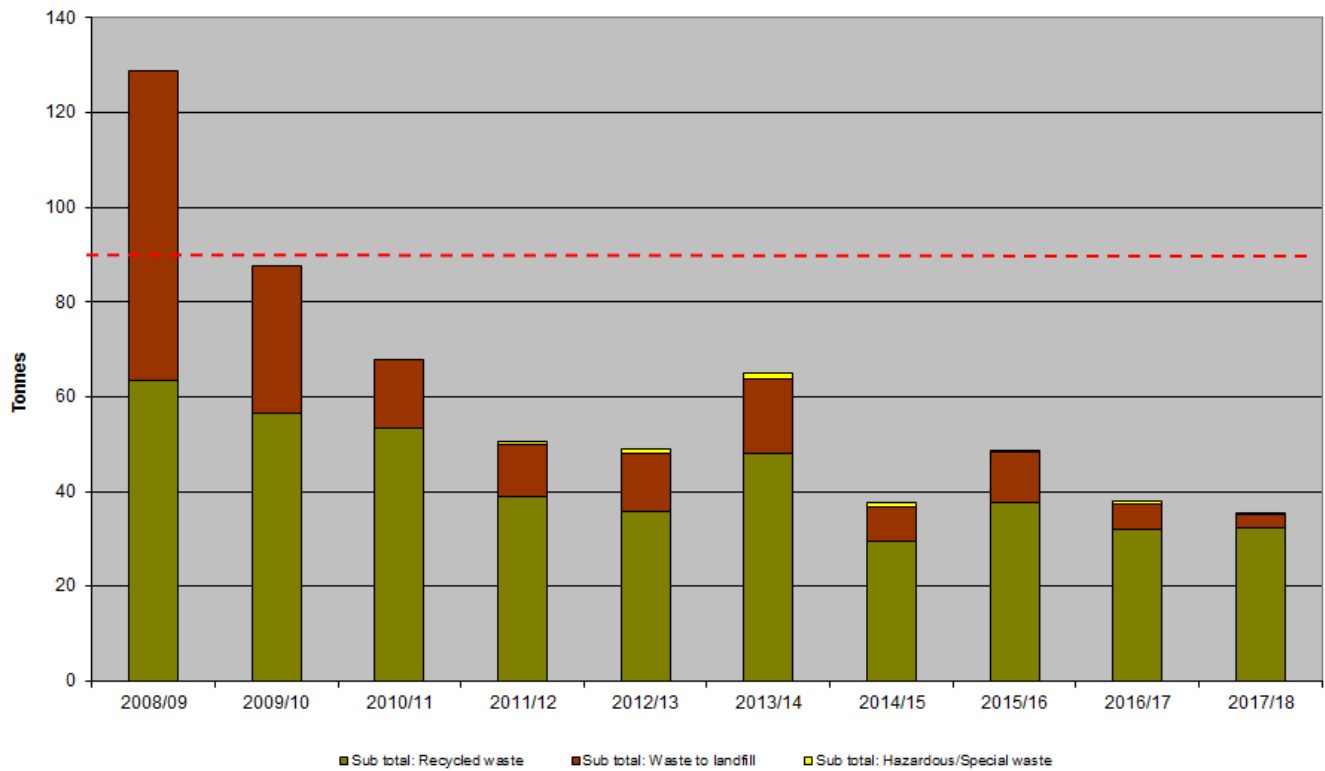


Figure 4 Total waste recycled / sent to landfill

Target: To recycle **70%** of all waste arisings by 2025 with only **5%** of all waste arisings to go to landfill by 2025.

The Library continues to improve its waste metrics with a further decrease in total arisings of **6.77%** and with waste to land fill decreasing by **5.9%** from 2016/17 totals (as it was 14.5%) now sitting at **8.6%**. However, there is still some way to go to achieve the target of **5%**.

With the recent restructuring of the Health and Safety committee to include Sustainability we are hoping that more staff engagement and increased awareness of the consequence of unused promotional material will result in better waste management throughout the estate.

Direct impacts: The new waste management contract was awarded May 2015. With a more robust waste management structure in place it is hoped that better waste statistics can now be collected and analysed. Whilst better statistics are now being provided, confidential waste and waste to landfill still appear very difficult to reduce.

3.4 Water - Finite Resource Consumption		2008/09	2014/15	2015/16	2016/17	2017/18
Non-financial indicators (m3)	Supplied m3	9,124	5,332	5,300	5,271	4,912
	Disposed m3	8,668	5,065	5,035	5,007	4,666
Non-financial indicators (kg CO₂e)	Sub-total	9,604	5,613	5,579	5,548	5,170

Financial indicators	Water supply & disposal costs	£63,803	£56,288	£54,999	£59,201	£55,743
	Total cost water / total water consumption m3	£6.993	£10.557	£10.377	£11.231	£11.348

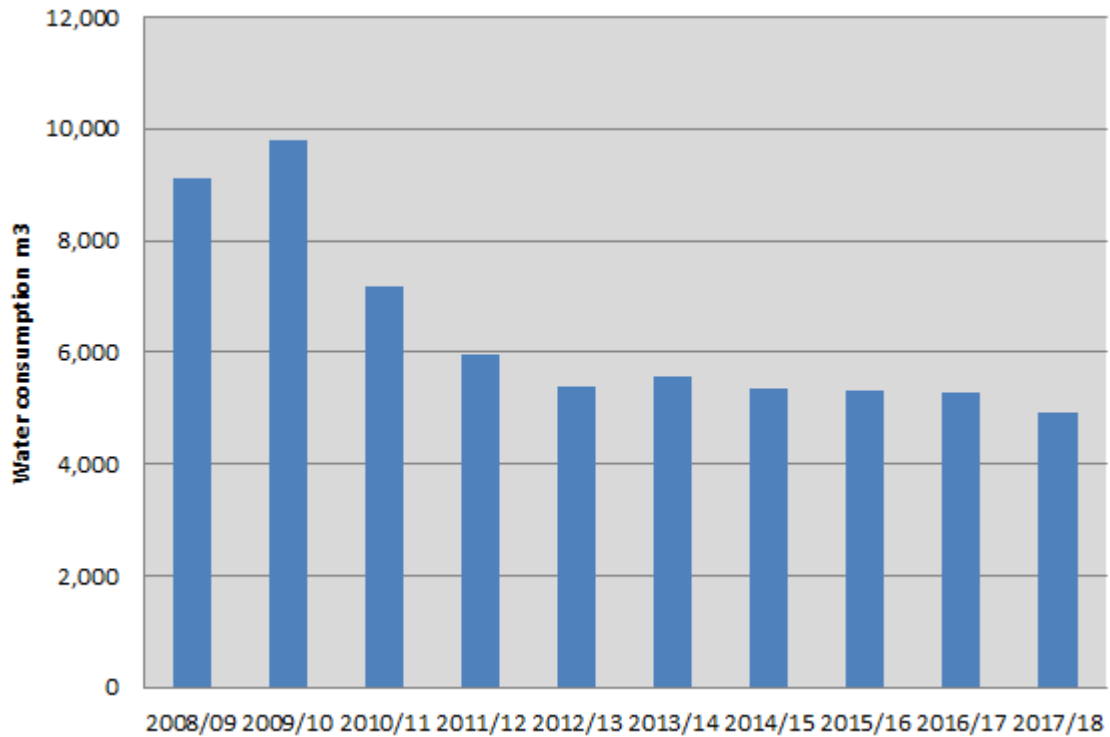


Figure 5 Total water consumption

Target: Reduce water consumption by **25%** in the office and non-office estate by 2020, relative to 2004/2005.

The Library has exceeded this target and will therefore set a new meaningful target for water consumption within the revised Carbon Management Plan

Direct impacts: Water consumption has been stabilised over the past number of years. As **67%** of all water consumption occurs in George IV Bridge, the Library’s main public building, all future water saving initiatives will therefore be focused on this area.

3.5 Transport & travel		2008/09	2014/15	2015/16	2016/17	2017/18
Non-financial indicators (Km)	Owned fleet	54,247	26,061	31,446	35,016	35,838
	Business - Air domestic	140,000	64,347	29,945	23,934	37,292
	Business - Air short haul	68,952	87,051	51,475	32,394	81,708
	Business - Air long haul	556,692	402,140	44,519	30,137	52,576
	Business - Rail	200,540	260,189	196,503	266,342	291,545
	Business - Taxi	12,230	3,310	2,341	2,436	2,118
	Business - Car (Claimed)	6,198	7,324	10,376	6,922	10,726
	Business - Van hire	0	0	2,686	3,745	8,492
	Business - Car hire	0	5,391	5,097	7,165	5,018
	Business - Bus	0	1,388	1,978	1,683	1,623
Total travel Km		1,038,859	857,200	376,367	409,773	526,937
Financial indicators	Total cost - Fleet maintenance & repairs	£4,768	£6,794	£20,518	£28,866	£3,713
	Total cost - Fleet insurance	£2,886	£3,560	£3,604	£3,232	£3,058
	Total cost - Fleet fuel	£5,184	£4,623	£4,816	£5,095	£4,267
	Total cost - Vehicle rental	£3,370	£1,250	£2,417	£1,836	£1,312
	Total - Taxi contract	£89,056	£3,451	£3,510	£2,546	£1,565
	Total - T & S		£130,064	£121,267	£143,107	£173,125
Total cost		£105,264	£149,742	£156,132	£184,681	£187,040
Non-financial indicators (Kg CO2)	Total Owned fleet	11,865	5,570	6,766	8,439	8,511
	Business - Air domestic	26,751	18,864	8,922	6,670	9,973
	Business - Air short haul	7,388	13,784	8,562	5,348	12,947
	Business - Air long haul	67,111	60,538	6,756	4,423	7,949
	Business - Rail	12,073	12,328	8,854	13,011	13,638
	Business - Taxi	2,300	780	512	533	452
	Business - Car (Claimed)	1,266	1,298	1,822	1,228	1,864
	Business - Van hire	0	0	613	910	1,998
	Business - Car hire	0	955	895	1,271	872
	Business - Bus	0	152	215	202	
	Total Business travel		116,889	108,699	37,152	33,595
Total travel Kg CO2e		128,754	114,269	43,918	42,034	58,372

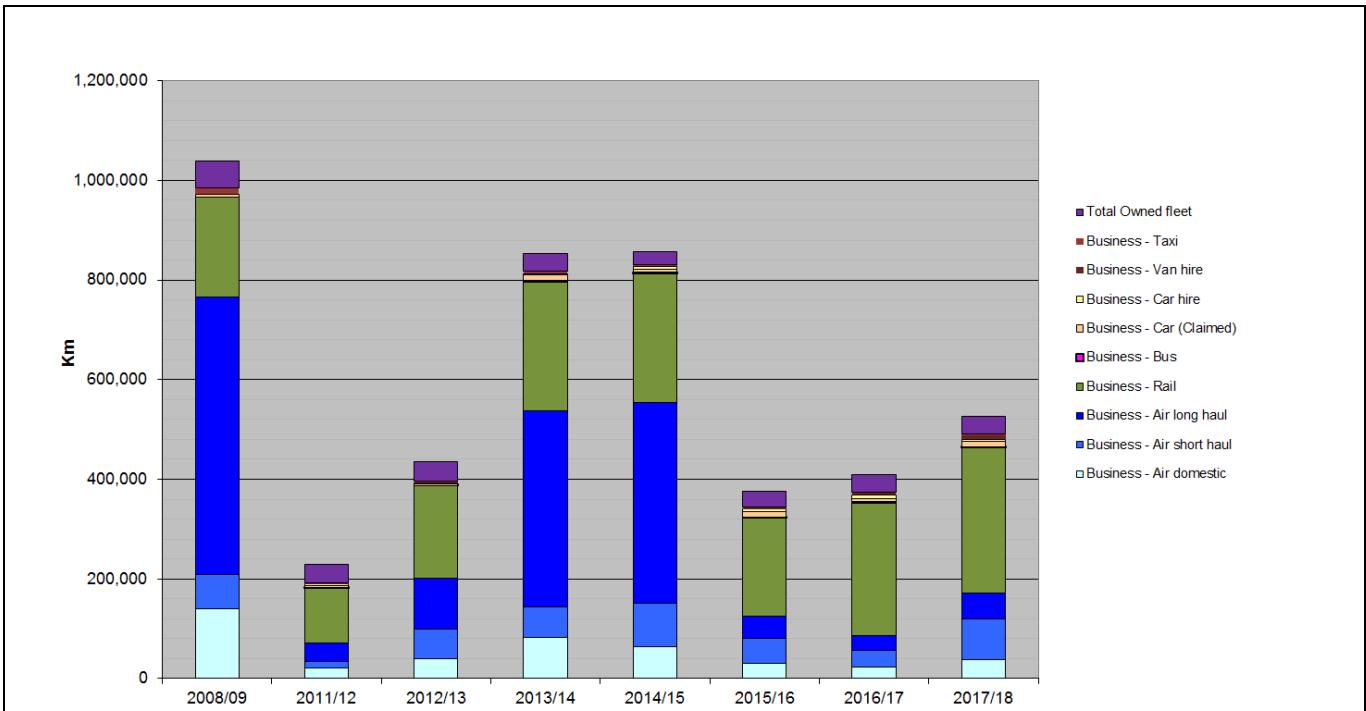


Figure 6 Total transport and travel

Targets: The Library does not have any specific travel targets, however green travel principles are embedded in the Library’s Business Travel and Expenses Policy 2015, which provides guidance on the order of preference for mode of travel, i.e. walking/cycling; bus; rail; shared taxi; shared car; single occupancy taxi/car: air.

Direct impacts: Data collection continues to be very laborious and it is still not possible to separately identify travel costs from subsistence costs. (We now calculate the average travel miles in bus trips, car hire, car personal, air and rail journeys. In most we know how many journeys The Library staff made but the travel distance is average calculated from the previous year’s mileage.)

4.0 Biodiversity Conservation Measures

The Library estate is located entirely on sites within city centres or satellite industrial estates. There are no activities discharged by the Library that have a direct connection to either the protection or the promotion of Biodiversity.

The Library therefore does not currently have a formal approach to meeting its duties as a public body to further the conservation of biodiversity when performing its functions, as required under the Nature Conservation (Scotland) Act 2004.

Biodiversity considerations only arise when the Library procures third party products and services. Any tests required to assure compliance follow the processes covered under the umbrella of Sustainable Procurement.

Although the nature of its estate and functions results in a limited opportunity to have a direct impact, this is currently under review.

5.0 Sustainable Procurement

In accordance with the Library’s published procurement strategy:-

For each and every “Regulated” procurement consideration is given to, how in conducting the procurement process the Library can:-

- improve the economic, social and environmental well-being of the local and wider environment

- facilitate the involvement of small and medium enterprises, third sector bodies and supported business in the process
- promote innovation

In addition, consideration is given to including, where proportionate and relevant, a clause addressing Fair Work Practises, including the Living Wage.

Management Information including but not exclusive to the list below is captured quarterly and will be made available in the procurement annual report to be published summer 2018; MI covering the period 1 January 2017 – 31 March 2018.

- direct expenditure with SMEs
- indirect spend with SMEs i.e. through the supply chain for Regulated procurements
- expenditure with Supported Businesses
- community benefits achieved through Regulated procurements

6.0 Sustainable Construction

The Library does not currently have a system in place for the management of construction waste; however quality evaluation of waste management performance are included at PQQ and ITT stage for major construction projects. The Library aims to report construction waste separately for these projects.

The Library is actively trying to improve the sustainability of its estate by incorporating energy saving measures in all new projects. The Library is in the process of obtaining BREEAM in Use assessments for its George IV Bridge and Causewayside properties, in order that it can evaluate the impact of these measures over time, following completion of the external refurbishment projects which are currently being undertaken.

7.0 Environmental Management System

In 2015 The Library Estates Division gained certification for ISO 9001 Quality Management System and ISO 14001 Environmental Management Systems.

The Library also takes part in an annual international benchmarking exercise as part of its membership of IAMFA, (International Association of Museum Facility Administrators). This is a comprehensive benchmarking exercise which measures not only utility consumption but, includes the performance of cleaning, security and maintenance operations within The Library and compares these against a number of major cultural institutions from around the world.

Annex A: Methodology

A.1 Targets

The Library aims to act in a way which supports the progress of Scottish Government toward its National Outcomes. The Library targets are therefore based on targets set by Scottish Government where relevant. These targets are:

The Climate Change (Scotland) Act 2009

The Act commits Scotland to reduce its emissions by at least 80% from 1990 levels by 2050; with an interim emissions reduction target of at least 42% by 2020.

The Library's Carbon Management Plan sets five year targets, based on a portfolio of achievable projects with the objective of helping the organisation toward the 2050 target.

Note: The Library's baseline is 2008/09, not 1990, due to the fact that there is insufficient data to create a meaningful 1990 baseline.

The Conserve and Save: Energy Efficiency Action Plan 2010

The Energy Efficiency Action Plan requires that by 2020:

- The public sector will have reduced its energy consumption by at least 12% (already achieved);
- Individual public bodies will all have set, and be monitoring, their own ambitious annual energy efficiency targets (original target set in the 2010 carbon management plan of 30% reduction by 2015 – already achieved);

Scotland's Zero Waste Plan 2010

The plan sets a long term target for 2025 of recycling 70% of all Scotland's waste, and only 5% of the remaining waste going to landfill.

Non Scottish Government targets

Where Scottish Government targets do not exist, the Library has adopted other UK targets, such as the SOGE targets.

A.2 Scope

The baseline includes all of the significant sources of CO₂ emissions from the delivery of organisation functions at all of its sites. The Library does not outsource any of its services off site. The baseline relates to the utilities used in its buildings, waste, and transport to deliver the functions of the organisation, but not the embedded emissions in the goods procured by the organisation. The baseline is made up of CO₂ emissions from:

- owned buildings energy use
- owned/Leased Fleet Fuel Use
- business travel
- waste produced by buildings and operations¹
- water used in buildings and operations

¹ Excluding waste from the Agency for Legal Deposit Libraries

A.3 Baseline conversion factors

The data the DEFRA UK Government Conversion Factors for Company Reporting.

<http://www.ukconversionfactorscarbonsmart.co.uk/>

NOTE: DEFRA issues annual revision of historic conversion factors. In line with DEFRA guidance the Library recalculates all of its emissions using the revised factors.

The conversion factors, used to calculate the green house gas emissions within the report are provided in the table below.

DEFRA UK Government Conversion Factors for Company Reporting	2008/09	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18
Elec kg _e /CO ₂ per kWh	0.49608	0.46002	0.44548	0.49023	0.46219	0.41205	0.35156
Gas kg _e /CO ₂ per kWh	0.18500	0.18521	0.18404	0.18455	0.18445	0.20444	0.20463
Water kg _e /CO ₂ per m ³	1.05000	1.05260	1.05260	1.05260	1.05260	1.05260	1.05260

Waste (kg CO ₂ e per tonne)	Hazardous / special waste	Hazardous waste						
		Clinical waste						
Non-Hazardous: Re-used Recycled Composted	Aluminium & steel cans							
	Cardboard							
	Plastic bottles							
	Paper - General							
	Mixed recycling							
	Timber							
	Paper - Confidential		21	21	21	21	21	21
	Metal							
	Glass							
	WEEE							
	Print cartridges							
	Box board							
	Food waste							
Sundries (Furniture etc.)								
Non-Hazardous: Landfill	Solid waste to landfill (bins) - Mixed municipal	290	290	290	290	290	290	290
	Solid waste to landfill (skips) - Mixed industrial	199	199	199	199	199	199	199

Transport & travel (Kg CO ₂ e per v Km)	Medium diesel car 1.7 to 2.0 ltr	0.18095						
	Diesel van Class I up to 1.305t	0.15678	0.15324	0.15350	0.15346	0.14447	0.15438	0.14958
	Diesel van Class III 1.74t - 3.5t	0.27011	0.26642	0.26880	0.26881	0.26774	0.28453	0.27565
	Car: Average unknown fuel	0.20459	0.17750	0.17475	0.17720	0.17561	0.17741	0.1738
	Taxi: Black cab	0.24329	0.15709	0.15294	0.21877	0.21872	0.21884	0.21337
	Air: Domestic	0.16484	0.34387	0.32662	0.29316	0.29795	0.27867	0.26744
	Air: Short haul	0.09229	0.18705	0.18340	0.15835	0.16634	0.16508	0.15845
	Air: Long haul	0.08137	0.26233	0.26458	0.15054	0.15175	0.14678	0.15119
	Rail	0.05649	0.05818	0.04904	0.04738	0.04505	0.04885	0.04678
	Bus	0.03064	0.11195	0.01116	0.10946	0.10883	0.11986	0.10259

A.4 Baseline data sources

The baseline data was taken for the financial year 2008/09.

Stationary sources – Electricity and Gas

Energy consumption data is gathered from weekly meter readings taken at each of the Library's property assets.

Waste

The waste data for the baseline period was compiled by converting volumetric data into tonnage equivalents, based on a waste mapping exercise conducted by Leeds Metropolitan & Bradford Council and the compaction factor of the Library compactor.

From October 2009 the Library started to weigh the majority of its waste on site. Data from this date onwards is therefore significantly more accurate. The weighed waste data indicates that the volume to weight conversion factors were probably too high, however, a decision was made not to recalculate historic data. Subsequent data is directly comparable.

During 2017/18 there were problems obtaining weights for food waste and mixed recycling. This meant that data provided by the waste management providers had to be used. This is based on volumetric conversions, and is therefore significantly less accurate.

Water

Water consumption data is gathered from weekly meter readings taken at each of the Library property assets.

Transport

Fleet travel data is compiled from mileage log sheets for each fleet vehicle.

Business travel data prior to 2010/11 was taken from business expense claim forms and procurement card log sheets. Where departure and destination information was not provided the following assumptions for a typical generic journey were made to calculate the mileage:

- Train £3 - £20 = Edinburgh to Glasgow return
- Train £21 - £50 = Edinburgh to Dundee return

From 2010/11 Business travel data for journeys over £50 is as provided by the Scottish Government travel management service. Travel data below £50 continues to be collated from business expense claim forms and procurement card log sheets. Due to the introduction of new claim forms which capture travel information, journeys where the departure and arrival details cannot be identified have reduced.

Business travel costs continue to be inclusive of subsistence due to difficulties in separating the information. Separate cost codes are required to resolve this problem.

Taxi data prior to 2011/12 was calculated by using a conversion factor of £1 = 1 kilometer.

Taxi data for 2011/12 is as provided by the Scottish Government taxi provider.

Claimed car mileage is as recorded on expense claim forms.

Car hire data is as provided by the Scottish Government vehicle hire provider.